



**Centre for  
CIVIL  
SOCIETY**

**SOCIAL CHANGE THROUGH PUBLIC POLICY**

# **ANNUAL REPORT**

**2020-2021**



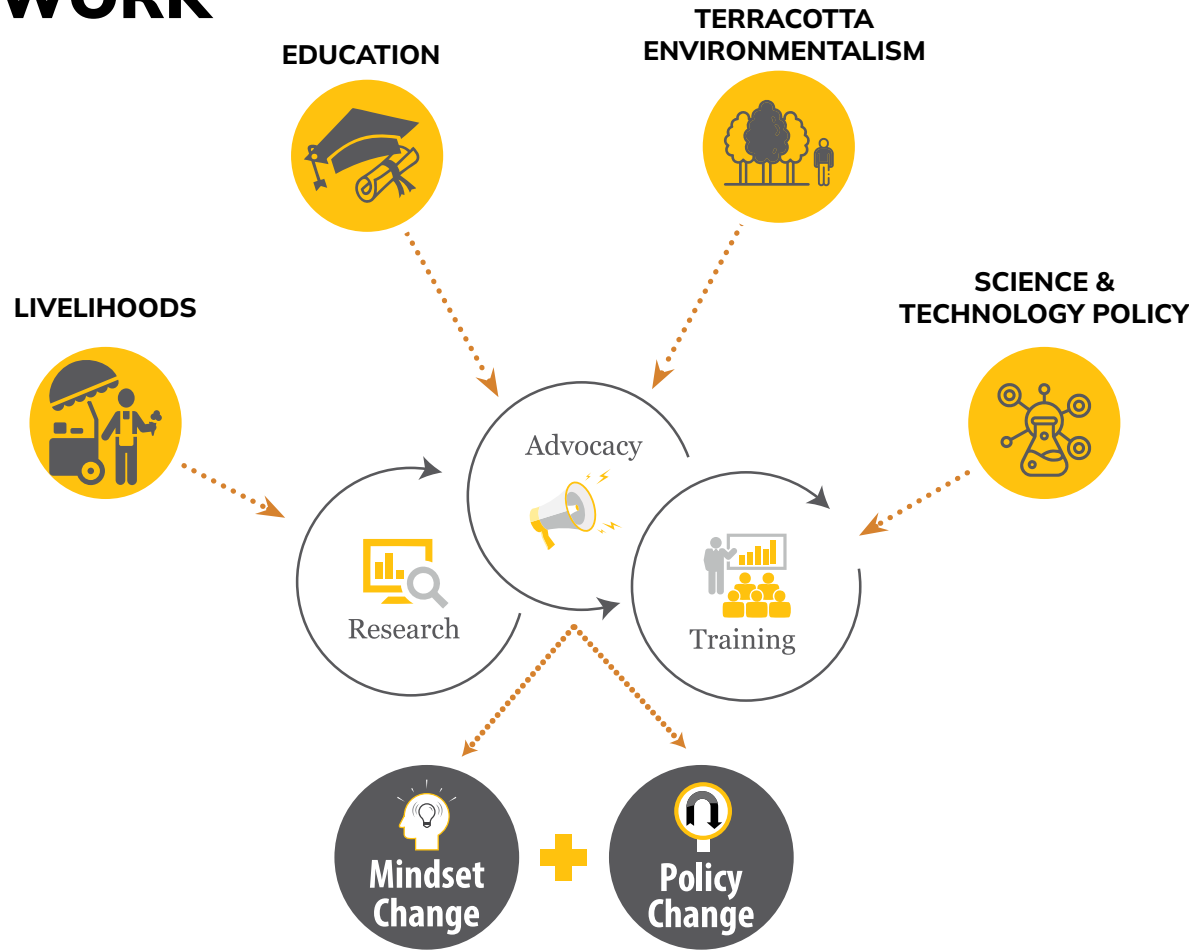
## **Vision**

CCS envisions a world where each individual leads a life of choice in personal, economic and political spheres and every institution is accountable.

## **Mission**

Centre for Civil Society advances social change through public policy. Our work in education, livelihood, and policy training promotes choice and accountability across private and public sectors. To translate policy into practice, we engage with policy and opinion leaders through research, pilot projects and advocacy.

# WORK



Promote **SCHOOL CHOICE** to ensure that all children in India receive quality education of their choice.



Advocate for greater **LIVELIHOOD FREEDOM** for the rural and urban poor by eradicating market entry and exit barriers.



Engage students & influencers to **DEVELOP NEW LEADERS WITH NEW IDEAS** through training in public policy.



Shaping human action resulting in **POSITIVE ENVIRONMENTAL OUTCOMES** through communities, markets and incentives.



Advancing policy solutions that **FOSTER SCIENTIFIC ENQUIRY** and research to creation of hubs of scientific knowledge creation and exchange

## SUPPORT CCS IN ITS WORK

Your financial support helps us advance our mission of social change through public policy. By giving to CCS today, you are ensuring that each individual in India leads a life of choice in personal, economic and political spheres and every institution is accountable.

All donations to CCS are tax exempt under Section 80G of Income Tax Act, India. Learn more about [Freedom91 Circle](#).



## CHAIRPERSON'S MESSAGE



“ We are excited to launch a new initiative – Freedom91 Circle, commemorating the 30th anniversary of the opening up of the Indian economy in 1991.”

The old order changeth, yielding place to the new.” I still remember this line from a poem that I studied in school many decades ago and whenever I see a transition taking place, I recall these words of Alfred Tennyson. This year we saw Parth Shah step down from his executive role at CCS and pass on the baton (in true Olympics style) to Lakshmi Sampath Goyal. I have known Lakshmi and her husband for many years and we are very excited to have her join the CCS family. Lakshmi studied at the Indian Institute of Management

Bangalore and has extensive experience in advertising and banking. Her forte has been brand and marketing and her last role was as CEO of the India Sanitation Coalition. I do hope that you get to meet her as soon as possible.

This is also a good place to reflect on the legacy of my dear friend, Parth Shah. I got to know Parth about a decade ago and we have somehow got joined at the hip over this period. Most of us are here at CCS because of him. I had studied at the University of



Towards liberalization for the poor



Chicago and at CCS I rediscovered so much that I had learnt there; ideas and thought processes which I have not seen anywhere else in the country. Parth, in 1997, was one of the handful of flag bearers of the ideas of free markets, individual choice, etc and it is so encouraging to see how some of these ideas are now getting mainstreamed in India, albeit with its ups and down. Parth's ability to cut through complex situations and engage in meaningful dialogue has helped CCS to get to where we are today. Parth is not sailing into any sunset and will continue to play a large role at CCS as a mentor and founder trustee. He has come a long way from being a young college student joining the padayatra of Chandra Shekhar, where he learned about Milton Friedman for the first time.

In this report you will read about the work we are doing on various fronts – National Education Policy, Street Vendors legislation, Farmer laws and repeal of unnecessary laws. We moved online easily and conducted a large number of events, reaching out to more people than we used

to earlier. You will also read about an exciting new initiative we started this year – looking at improving policies related to Science & Technology in India. We have also relaunched Terracotta Environmentalism, our approach to Climate Change, where we focus on realigning incentives, rather than just reforming human nature.

We enter our 25th year as the world emerges from the COVID-19 pandemic. We owe a big debt of gratitude to the CCS Team members and boards who have had to face a tough period working from home and also managing personal tragedies. A big thank you to all our donors who sustained us through a tough fund-raising environment. We are excited to launch a new initiative – Freedom91 Circle, commemorating the 30th anniversary of the opening up of the Indian economy in 1991.

I hope you will enjoy reading this report.

**Luis Miranda**  
Chairman



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# **POLICY WINS**



# Process audit of five departments in the Government of Punjab

In a big win for Centre for Civil Society (“CCS”), the Government of Punjab approved two **recommendations** based on the process audit conducted by CCS across 5 departments in Punjab.

In **partnership** with the Government of Punjab and Global Alliance for Mass Entrepreneurship (GAME), CCS conducted a process audit of 26 services across five departments - Labour, Local Government, Industries and Commerce, Housing and Urban Development and Punjab Pollution Control Board. In the audit CCS **analysed** reasons for delays and prescribed recommendations. In a **virtual event** held by the Government of Punjab and GAME, the following recommendations were approved to be implemented:

- Rationalising pre-commissioning licenses and creating an IT workflow for NOCs
- A monthly self-assessment, led by the Chief Secretary, to monitor and address delays in government services

Presided over by the Honourable Chief Minister of Punjab, Captain Amarinder Singh, attendees at the event included Vini Mahajan, Chief Secretary, Government of Punjab; Dr K.P Krishnan, Former Union Secretary, Ministry of Skill Development and Entrepreneurship, Government of India; Ravi Venkatesan, Founder, GAME; and Roopa Kudva, Managing Director, Omidyar Network India.



# **IDEA WINS**

## Farm Laws under the Spotlight

In August 2020, CCS launched the ‘Playbook for Reforming Indian Agriculture’. It shed light on how Indian Government and society have historically viewed farming merely as a means of achieving food security for the country. Farmers are viewed as *annadatas*, instead of legitimate entrepreneurs engaged in the business of agriculture.

Soon after the release of the Playbook, in October 2020, Government of India passed three new Farm Laws. Deemed an attempt to liberalise Indian agriculture by some, the laws became a subject of contentious debate across Indian states. To better understand these laws, and the controversy around them and the impact they could have, CCS conducted a panel discussion with Mekhala Krishnamurthy, Senior Fellow - Centre for Policy Research and Associate Professor - Sociology and Anthropology, Ashoka University and Aneesh Jain, Managing Director, Gram

Unnati Foundation. The discussion was moderated by Bhuvana Anand, Founder and Director, Trayas. Following this, CCS hosted a panel discussion with three farmer leaders – Chengal Reddy, Chief Advisor, Consortium of Indian Farmers Association; Anil Ghanwant, President, Shetkari Sanghatana and Mr Bhupinder Singh Mann, Ex-member of Parliament – for understanding farmers’ perspectives on the new laws.

In November 2020, CCS hosted a panel discussion on the ‘Role of Agri-Businesses in Doubling Farmer Income.’ The expert panel included Sudhanshu Kumar, Farm-entrepreneur; Anand Chandra, Executive Director, Arya Collateral Warehousing Services and Sathya Raghu Mokka, Cofounder and President, Kheyti. The discussion was moderated by Prashant Narang, Associate Director - Research, Centre for Civil Society.

Centre for CIVIL SOCIETY  
Social Change Through Public Policy

ATLAS NETWORK

# FARM LAWS UNDER THE SPOTLIGHT

A DISCUSSION WITH FARMER LEADERS

 <b>P CHENGAL REDDY</b> Chief Advisor, Consortium of Indian Farmers Associations	 <b>BHUPINDER SINGH MANN</b> Ex-Member of Parliament, Rajya Sabha National President Bharti Kisan Union	 <b>ANIL GHANWANT</b> President, Shetkari Sanghatana	 <b>PRASHANT NARANG</b> Associate Director- Research, Centre for Civil Society
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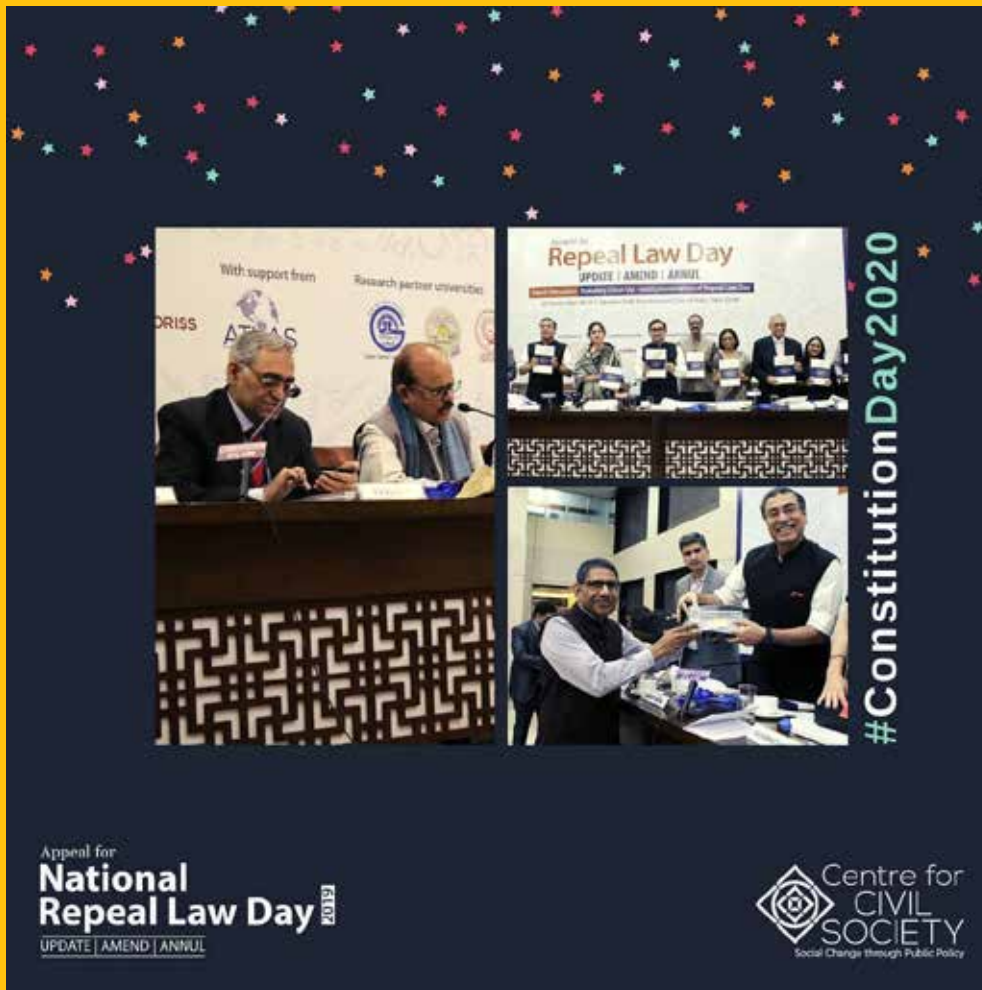
16 OCT 2020 05:00 PM Onwards ZOOM

## Repeal Law Day

On 26 November every year, CCS campaigns for repealing outdated, redundant and illiberal laws. The Centre for Civil Society's efforts have witnessed substantial support from eminent jurists and constitutional law experts. In 2020, Avinash Chandra, Editor, Azadi.me published several opinion articles on the need to repeal laws that are outdated and irrelevant to today's context. These articles were published in several prominent newspaper publications such as Outlook Hindi, Amar Ujala and Dainik Jagran. Prashant Narang, Senior Fellow, Research and Training Programs, Centre for Civil Society along with Avinash Chandra, Editor, Azadi.me discussed how **repealing these laws can contribute to promoting good governance in India.**

Aligned with our efforts, the government recently repealed several laws which were enacted to set up industries, regulate new technology, and promote social practices before India became an independent state. Better acts have either replaced these laws or the entity which they effected has ceased to exist -

- The Santhal Parganas Act, 1855
- Oriental Gas Company Act, 1857
- The Arya Marriage Validation Act, 1937
- Salt Cess Act, 1953
- The Sarais Act, 1867
- Telegraph Wires (Unlawful Possession) Act, 1950
- Rent Control Act
- Police Act, 1861



# Regulation for New Realities: Public Policy in the Times of Covid-19 (Researching Reality 2020)

In the summer of 2020, as part of CCS' Researching Reality program, 15 interns worked tirelessly to research on the regulatory frameworks that mould and shape various sectors and industries. They also published a *compendium* of their work. The 6-week program welcomed interns from a diverse set of academic and geographical backgrounds, who brought in their unique points of view to each paper. Through the summer, the team documented how some critically affected sectors are trying to adapt to the changing circumstances, but are fettered by the regulatory framework. The Interns lead by CCS team examined seven areas: health, education, labour, agriculture, technology enterprises, philanthropy, and professional certification.

A panel discussion on 'Regulation for New Realities: A Cross-Sectoral Analysis during Covid-19' was hosted to mark the launch of the eponymous compendium. The panel discussion focused on outmoded regulations and the impact of COVID-19 on public policy. Our panelists included Bhuvana Anand, Founder and Director, Trayas ; Rishi Agarwal, Co-Founder & CEO, Avantis Regtech and Amol Kulkarni, Director - Research, CUTS International. The session was moderated by Yazad Jal, Director - Academy, Centre for Civil Society.

The poster features the logos of the Centre for Civil Society (Social Change through Public Policy) and the Friedrich Naumann Foundation for Freedom (South Asia) at the top. The main title is 'REGULATION FOR NEW REALITIES'. It lists a Special Address by Dr. Carsten Klein (Regional Director, FRF South Asia) and a Moderator, Yazad Jal (Director, Academy, Centre for Civil Society). The panelists are Bhuvana Anand (Centre for Civil Society), Rishi Agarwal (Co-Founder and CEO, Avantis Regtech), Gautam Chikermans (Vice President, Observer Research Foundation), and Amol Kulkarni (Director (Research), CUTS International, Jaipur). The event is scheduled for 29 SEPT 2020, from 2-5 PM IST, and will be held on Zoom.

# Progress Report 2020: Implementing the Street Vendors Act

On 10th June 2020, CCS launched the third edition of its **Progress Report on Implementing the Street Vendors Act**, followed by a panel discussion on 'Protecting Vendor Livelihoods and their **Atmanirbharta in the Wake of COVID-19**'. With an audience of 284, the panellists discussed the challenges and limitations of implementing the Street Vendors Act and highlighted the way forward to ensure vendors' *atmanirbharta*. Moderated by Bhuvana Anand, Founder and Director, Trayas our panellists included Indira Unninar, Advocate, Supreme Court and Delhi High Court; Manoj Mehra,

Street Vendor and General Secretary - Delhi, National Hawkers Federation; and Prashant Narang, Associate Director - Research, Centre for Civil Society. Following the successful release of the Progress Report 2020, CCS hosted two online panel discussions highlighting on-ground realities faced by street vendors in **Rajasthan** and **Maharashtra**.

In another win, Prashant Narang, Associate Director - Research, Centre for Civil Society, was featured in the episode '**The Plight of Our Street Vendors**' on the The Seen and The Unseen Podcast.

ONLINE EVENT

Centre for CIVIL SOCIETY  
Social Change through Public Policy

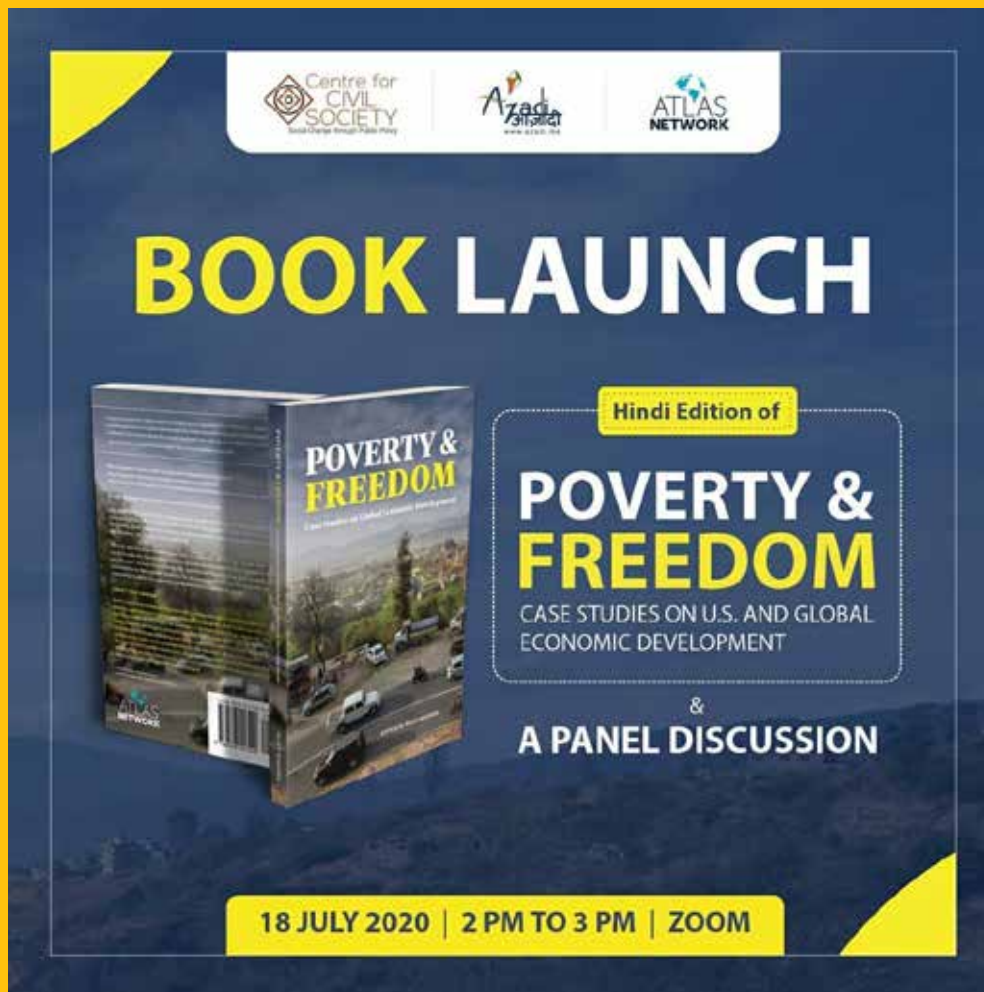
www.ccs.in

**LAUNCHING**  
PROGRESS REPORT 2020  
IMPLEMENTING THE STREET VENDORS ACT

Panel Discussion on

**Atmanirbharta: Protecting Vendor Livelihoods in the wake of COVID-19**

10 JUNE 2020  
(WEDNESDAY)  
3 PM - 4 PM  
ZOOM LIVE WEBINAR



## Launch of the Hindi Edition of 'Poverty and Freedom: Case Studies on Global Economic Development'

In July 2020, Centre for Civil Society and Azadi.me with support from Atlas Network launched the Hindi Edition of 'Poverty and Freedom: Case Studies on Global Economic Development'. The launch was followed by a panel discussion on the 'Role of Think Tanks in Eradicating Poverty' with Basanta Adhikari, Founding Chairperson, Bikalpa, Nepal; Mohammad Khalid Ramizy, Executive Director, Afghanistan Economic & Legal Studies Organization (AELSO), Afghanistan; Mohammad Omar Mostafiz, Programme Manager, Friedrich Naumann Foundation, Bangladesh; Zia Bandy, Entrepreneur and Development Consultant, Pakistan; Prashant Narang, Associate Director - Research, Centre for Civil Society, and Avinash Chandra, Editor, Azadi.me, Centre for Civil Society. Bringing together panellists from five different countries, the discussion addressed market-based solutions to eradicate poverty. 56 participants attended the launch.

## Launch of the CCS Podcast

In October 2020, CCS launched its podcast, Spontaneous Dialogue! Through the year, Centre for Civil Society produced 8 episodes highlighting pertinent social, economic and political challenges in the country. For the **first episode**, Spontaneous Dialogue invited Dr Jayaprakash Narayan, Founder, Foundation of Democratic Reforms to speak with Dr Path J Shah, President, Centre for Civil Society. Titled 'From Annadata to Farmpreneur', the episode unpacked the liberalisation attempt of the recently implemented

Farm Laws and farmers' opposition to it. Following episodes included subjects like the politics of education reforms, education financing, India's onion crisis, a second green revolution and more. Additionally in an **episode** with Mr. Anand Chandra from Arya Collateral Warehousing Services, the discussion dwelled into the impact of the farm laws and the role that businesses can play in doubling farmer income, and the legal hurdles that still exist in the agri-sector.





# Indian Liberals video series and website upgrade

Indian Liberals, a digital repository of Indian liberal tradition, is a CCS initiative launched in partnership with the Friedrich Naumann Foundation for Freedom. As part of this initiative, we curated a video series with several grassroots changemakers from various sectors of the economy, to discuss the impact of policies that prevail and how we can make it better suited for the citizens of our country. These included videos with **Nimish Adhia**, Associate Professor of Economics, Manhattanville College, New York on 'Bollywood and liberalism'; **Anil Ghanwant**, President, Shetkari Sanghatna on the government's role in agriculture; **Dr Jaya Prakash Narayana**, Founder, Lok Satta Party on the need for liberal grassroots movements in India, and with **Ambrish Mehta and Trupti Mehta**, Activists, ARCH-Vahini on key features of the Forest Rights Act, 2006 and the challenges to its implementation.

Some of the covered subjects include:

- **What is the role of the Government in Agriculture?**
- **Liberalism and the Challenge of Polarisation**
- **Forest Rights Act, 2006: The struggle for Implementation**

The **Indianliberals.in** website was upgraded and redesigned to provide a better user experience. The website was reimagined and relaunched with a new appealing design and improved compatibility for audio and video content. As a result, the traffic on the website between January and April 2021 was 6,553 users which is a 335% increase from the same period in 2020. This is an important milestone in CCS' continuing efforts to promote liberal thought and liberal education. Indianliberals.in aims to become a learning space for understanding society, politics, economics and other fields of study through a liberal free-market approach.





## Launch of the Hindi edition of Public Choice: A Primer

On 26 September 2020, CCS and Azadi.me launched the book 'Sarwajanik Chayan: Ek Prarambhika', the Hindi edition of 'Public Choice: A Primer' by Eamonn Butler.

Public Choice: A Primer ['Sarwajanik Chayan: Ek Prarambhika'] discusses how the concept of public choice can be applied to design a political system that has balance and restraint. By establishing realistic assumptions like people are people, nobody has complete information, et al, the public choice approach provides important insights concerning the nature of democratic decision-making. CCS believes that the Hindi translation of the book will bring forth new learning and insights for many Hindi-speaking policy makers and influencers.



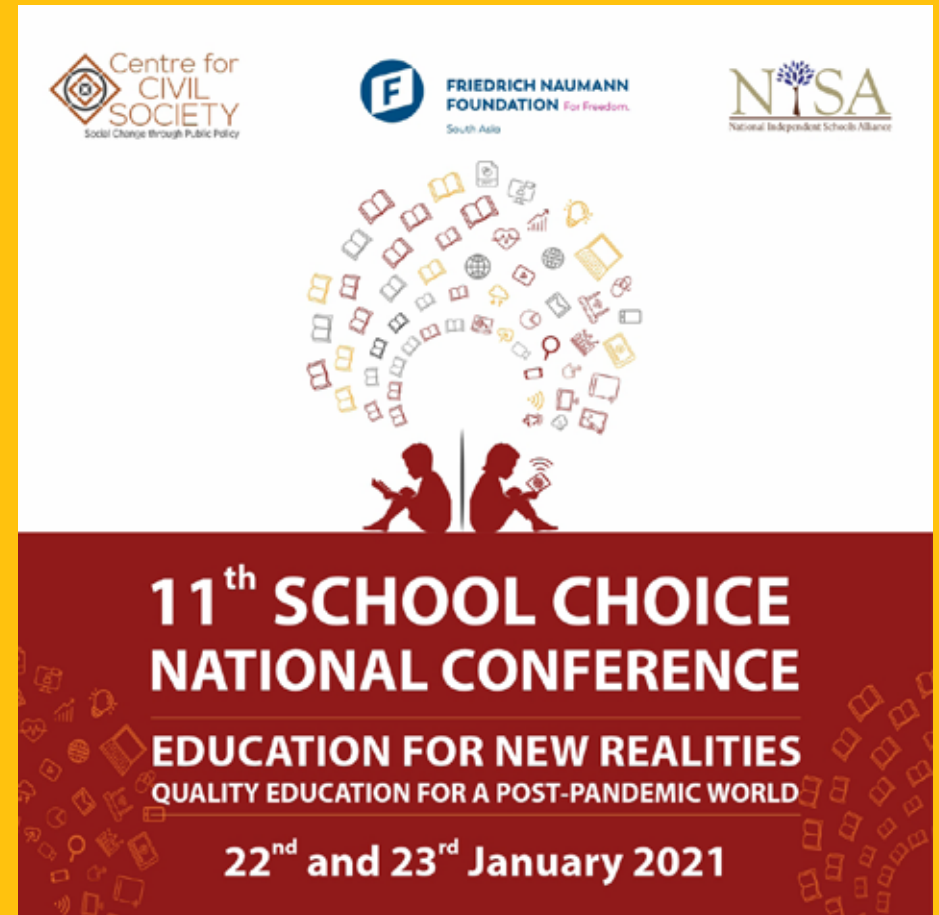
## Thought Leaders Internship Program

In April 2020, CCS launched the Thought Leaders Internship Program to support impact workers, scholars and researchers in the area of policy-driven change making. During the 6 month internship, these thought leaders trained and mentored 6-8 interns, sharing their ideas and knowledge with them. They also co-conducted 11 academy programs including eAdhay, Policy Talk and epolicy. The internship is aimed at providing a platform for collaboration and creativity building. The interns get hands-on experience, which helps deepen their understanding of their field of work and the nuances of public policy.

In 2020, the program enabled CCS to further engage with its alumni. A few of the interns selected for the program had previously been associated with CCS. Continuous engagement with alumni allows CCS to study the impact of years of work done by the think tank.

# 11th School Choice National Conference - Education for new realities

The 11th School Choice National Conference was held in January 2021. The theme for the Conference was 'Education for New Realities: Quality Education for a Post-Pandemic World'. There were discussions around K-12 education in the light of the ongoing pandemic and its impact on learning across countries. The first panel discussion on 'Envisaging Regulations for New Realities' was joined by Dr Parth J Shah, President, Centre for Civil Society; Anirudh Khaitan, Vice President, Khaitan Public School; Dr E Prasad Rao, Founder, Paromita Schools and Bhuvana Anand, Founder Director, Trayas. The second panel discussion was on 'Moving towards 21st-century Schooling' with Vishnu Karthik, Director, Heritage Schools; Vidhi Jain, Co-founder, Shikshantar and Neal McCluskey, Director, Center for Educational Freedom, CATO Institute as panellists. The third and final panel discussion was on 'Ensuring Access and Equity in Education' with Mr Ashok Thakur, Founder, Muni International School; Manish Sabharwal, Chairman, TeamLease Services Ltd, Tanaya Kilara, Head, Education Services, Varthana and Ekta Sodha, CEO Cadmus-Sodha Schools as panellists.



# PEOPLE WINS

# eColloquium

The Colloquium is a two-day (three nights) residential program and forum for in-depth discussion centred on a chosen theme. CCS' Academy team shares the Reader related to the theme in advance to the selected 20 participants for every cohort. The participants come ready with notes, comments, and ideas related to the topic, allowing for a Socratic discussion among the participants.

In 2020, due to Covid-19 restrictions, 161 people participated in the 10 virtually conducted eColloquiums throughout the year. The discussions were themed around 'Terracotta Environmentalism: Bridging Market and Green Approaches', 'Liberty, Democracy, and Rule of Law', 'Limits of Democracy', 'Capitalism, Poverty, and Inequality', 'Feminism, Gender Justice and Economic Freedom'.



## CCS at Charcha 2020: How can Civil Society Alleviate Poverty?

In May 2020, CCS collaborated with the Nudge Foundation to host the *Civil Society and Prosperity Track* as a part of Charcha 2020, a three-day virtual event that enables dialogue between India's development sector leaders. CCS' track addressed the role of civil society and economic freedom in alleviating poverty, with dedicated panel discussions and sessions with leading experts and thought leaders.

The track included panel discussions on 'India's Public Wealth: In Service of the Public' with Yatish Rajawat, Founder & CEO, Centre for Innovation in Public Policy; Rahul Basu, Director-Research, Goa Foundation; and Rajesh Jain, Founder, Netcore Solutions and on 'Empowering the Poor' with Yatish Rajawat; Dr Parth J Shah, President, Centre for Civil Society; Barun Mitra, Founder, Liberty Institute; and Shruti Rajagopalan, Senior Research Fellow, Mercatus Center, George Mason University. The CCS track also hosted Dr Tom Palmer, Executive Vice President-International Programs, Atlas Network and Luis Miranda, Chairman, Centre for Civil Society, to discuss 'How Liberty Takes People Out of Poverty'.

**FRIDAY  
15 MAY**  
5:05 PM - 6 PM

**Charcha 2020**  
Civil Society and Prosperity

Centre for  
**CIVIL  
SOCIETY**  
Good Causes through Public Policy

**PANEL DISCUSSION**  
**EMPOWERING THE POOR**

**MODERATOR**  
**K. YATISH RAJAWAT**  
CEO,  
Centre for Civil Society

**SPEAKER**  
**BARUN MITRA**  
Founder,  
The Liberty Institute

**SPEAKER**  
**PARTH SHAH**  
Founder,  
Centre for Civil Society  
Co-Founder,  
Indian School of  
Public Policy

**SPEAKER**  
**SHRUTI RAJAGOPALAN**  
Senior Research Fellow,  
Mercatus Center at  
George Mason  
University

**JOIN THE CONVERSATION** **#CHARCHA2020**

## Policy and Pandemics – A Virtual Conference

On 18-19th April 2020, CCS conducted our first virtual conference on the theme of 'Policy in Pandemics', in collaboration with Students for Liberty, South Asia.

The two-day conference began with an **inaugural** address by Dr Parth J Shah, President, CCS and a **keynote** address on 'Public Perception of Powers of the State' by Tyler Cowen, Professor, George Mason University. The conference included panels on the **Economy Post-Covid-19 in South Asia**, **Fiscal and Monetary Policy**, **Health Policy** **Lessons From Covid-19**

and **Emergency Powers and the Future of Liberty**. It brought together speakers from around the world, including George Selgin, Director, Center for Monetary and Financial Alternatives, Cato Institute; Jeffrey Singer, Senior Fellow, Cato Institute and Founder, Valley Surgical Clinics; Raymond March, Professor, North Dakota State University; David Kelley, Founder, Atlas Society; Ali Salman, Founder, Policy Research Institute of Market Economy; and Stephen Hicks, Professor, Rockford University, among others.



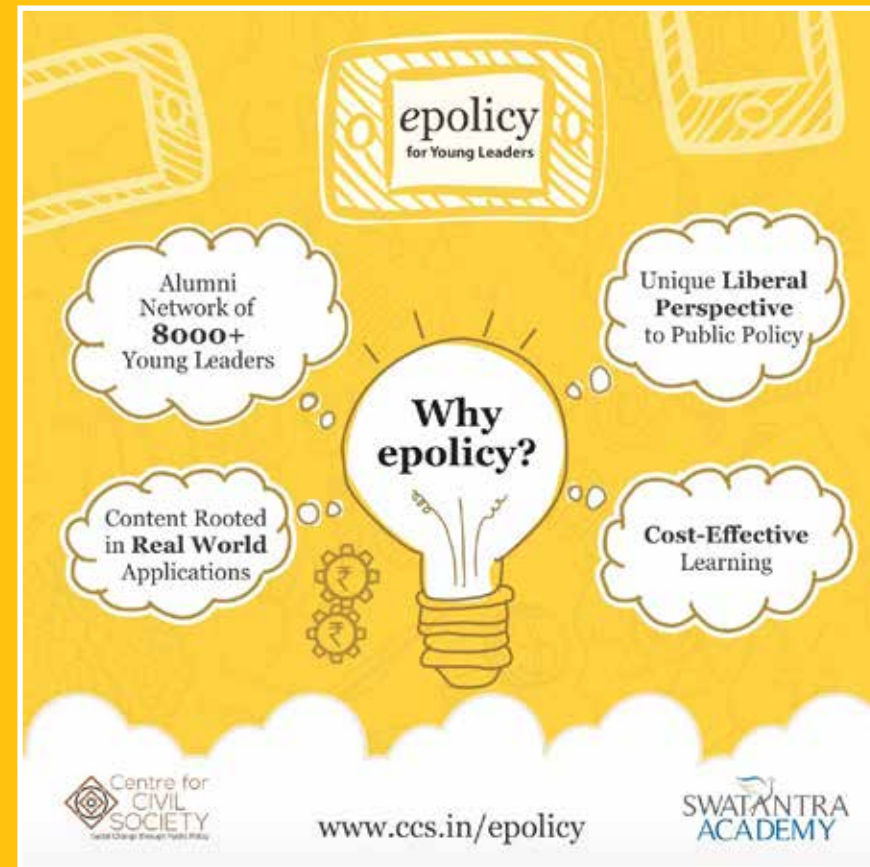


## ePolicy for Young Leaders

In 2020-21, CCS conducted 21 epolicy courses, the online edition of a flagship certificate course in public policy, with live webinar sessions led by policy experts. With 648 graduates, the program introduced participants to market-liberal perspectives on contemporary socio-economic concerns through sessions on Public Choice, Rule of Law, Economy after Covid-19, Education and Agriculture Policy, Livelihoods and the Street Vendors Act, Trade Policy, Principles of Sound Public Policy, among others. Our faculty included Rohan Joshi, Project Lead-English Bolo, Centre for Civil Society; Mohit Satyanand,

Chairman and Founder, Teamwork Arts; Yazad Jal, Director - Academy, Centre for Civil Society; Prashant Narang, Associate Director - Research, Centre for Civil Society; Bhuvana Anand, Founder and Director, Trayas and Sudhanshu Neema, Policy Analyst, among others.

Every program was followed by a feedback session to measure the effectiveness of the program. An average rating of 3.66/4 was given by the participants and 58.72% of participants observed a shift of more than 80% in mindset on economic and personal freedom.



## eBaithak: Conversations in Policy

In 2020, CCS launched the online edition of Baithaks, conversation in policy. The Centre for Civil Society conducted 14 eBaithaks, with 1097 participants. With each eBaithak presided over by an eminent speaker, some of the topics of discussion were 'Private competing currencies in the post-crisis world' with Dr Parth J. Shah, President, CCS; 'The Criminalisation of Drug Use Under the NDPS Act, 1985.' with Neha Singhal, Senior Resident Fellow, Criminal Justice at Vidhi Centre for Legal Policy; 'Mineral Wealth Management' with Rahul Basu, Director - Research, Goa Foundation; 'Disinformation and the State's Response to

COVID-19' with Disha Shetty, Independent Journalist; 'India's Experiment with Central Planning' with Dr Niranjana Rajadhyaksham, Research Director and Senior Fellow, IDFC Institute, among others. These discussions help understand the various domains of work and the challenges related to policy and governance in these sectors. These discussions also shed light on the actual effect of the existing systems, and plausible solutions come up in conversation with these eminent speakers.

The poster is for an eBaithak event. At the top left is the logo for the Centre for Civil Society, with the tagline 'Social Change through Participatory'. At the top right is the logo for the Friedrich Naumann Foundation, with the tagline 'Youth First'. The central text reads 'eBaithak CONVERSATIONS IN POLICY' in a stylized font, followed by 'INDIA'S EXPERIMENT WITH CENTRAL PLANNING' in bold, uppercase letters. Below this is a portrait of Dr. Niranjana Rajadhyaksham. Underneath the portrait, his name 'DR. NIRANJAN RAJADHYAKSHA' is written in bold, followed by his title 'RESEARCH DIRECTOR AND SENIOR FELLOW AT IDFC INSTITUTE'. The bottom of the poster features a calendar icon, the date '4TH DECEMBER, 2020 (FRIDAY)', a clock icon, the time '5 PM TO 6 PM IST', and the Zoom logo. The background is light yellow with stylized trees and clouds.

## Fake News Conference

CS organised the Fake News Conference twice in 2020 with support from the Friedrich Naumann Foundation for Freedom - South Asia, bringing together media professionals, students and policy experts to dialogue on the state of the media, misinformation and fake news. The conference was once in July 2020 and as well as in November 2020

With a total 54 attendees, the conference included a talk on 'Media Regulation' by Nikhil Pahwa, Founder and Editor, MediaNama; a workshop on fact-checking by Nivedita Niranjankumar, Deputy

News Editor (South), BOOMLive and a panel discussion on 'Disinformation and its Implications on Human Rights' with Siddharth Varadarajan, Founding Editor, The Wire; John Nery, Opinion Columnist, Philippine Daily Inquirer, and Sunita Wadekar, Professor, Xavier Institute of Communication.

The poster is for a conference titled "FAKE NEWS CONFERENCE" which is a sub-event of "A CONFERENCE ON DISINFORMATION & MEDIA FREEDOM". It is organized by the Centre for Civil Society (with the tagline "Social Change Through Public Policy"), Swatantra Academy, and the Friedrich Naumann Foundation for Freedom. The specific session is "THE SCOPE AND LIMITS OF MEDIA REGULATION" featuring speaker "NIKHIL PAHWA, FOUNDER AND EDITOR, MEDIANAMA". The event is scheduled for "JULY 26, 2020" from "11:30 AM TO 5:45 PM" and can be accessed at "CSS.IN/FAKENEWS". The poster includes a megaphone icon and a television set icon containing a portrait of the speaker.

## Seminar on Austrian Economics

In 2020-21, CCS launched the **Austrian Economics Seminar** (AES), a 2-day advanced certificate course on the fundamentals of the Austrian school of economics.

With 34 participants, the AES focused on a practice-based approach to thinking about the causes of prosperity and freedom. This included dedicated sessions on 'The Socialist Calculation Debate', 'Incompatible Institutions: Socialism versus Constitutionalism in India', 'Inflation: Causes and Consequences' and 'Dynamics of Interventionism', among others. Expert

speakers for the seminar included Dr Madhusudan Raj, Assistant Professor - Economics, Veer Narmad South Gujarat University; Kumar Anand, Economist and Policy Expert; Dr Shruti Rajagopalan, Senior Research Fellow, Mercatus Center, George Mason University; Dr Parth J Shah, President, Centre for Civil Society and Co-Founder & Director, Indian School of Public Policy; Vipin P. Veetil, Assistant Professor- Department of Humanities, IIT Madras; and G.P. Manish, BB&T Professor of Economic Freedom, Johnson Center for Political Economy, Troy University.



The poster for the Austrian Economics Seminar features a blue background with a portrait of Carl Menger. It includes the logos for the Centre for Civil Society and Swatantra Academy. The text 'AUSTRIAN ECONOMICS SEMINAR' is prominently displayed in large, white, sans-serif font. Below the title, there is a blue button that says 'APPLY NOW' and a calendar icon indicating the dates '6-27 FEB 2021'. A small note at the bottom left mentions '\*Early Bird Scholarship'.

## #Policy Talks: Conversations with the Policy-makers

CCS launched the 'Policy Talks' series to bridge the gap between policy research and policy-making. All conversations were anchored by Yatish Rajawat, then-CEO, Centre for Civil Society. The series included six interviews with policy-makers and practitioners like JP Dalal, Agriculture and Farmers Welfare Minister, Haryana; Dushyant Singh Chautala, Deputy Chief Minister, Haryana and Vijay Inder Singla, Education Minister, Punjab. In June 2020, Policy Talks hosted Dr Satish Dwivedi, Minister-Basic Education, Uttar Pradesh to discuss the steps taken by the UP government to promote online education in the context of the pandemic experience.

The graphic is a promotional poster for a 'Policy Talks' episode. It features two portraits of men: Yatish Rajawat on the left and Dushyant Chautala on the right. The text in the center reads: 'WHAT IS HARYANA DOING ON MSME, JOBS AND MIGRANT LABOURS?'. Below this, it says 'KYATISH RAJAWAT CEO, Centre for Civil Society talks with DUSHYANT CHAUTALA Deputy Chief Minister, Haryana'. At the top left is the 'Centre for CIVIL SOCIETY' logo with the tagline 'Social Change through Public Policy'. At the top right is the 'SPONTANEOUS ORDER' logo with the tagline 'EXPLORE THE POWER OF IDEAL'. At the bottom, it says 'Get the exclusive interview on [www.ccs.in](http://www.ccs.in), [spontaneousorder.in](http://spontaneousorder.in) & [YouTube /ccsindiatv](https://www.youtube.com/channel/UCsindiatv)'.

## CCS Campus Talks

Centre for Civil Society and Indianliberals.in conducted five virtual Campus Talks in 2020-21, supported by the Friedrich Naumann Foundation for Freedom. CCS conducted these campus talks in collaboration with Students for the Promotion of International Law, Mumbai; Liberty Chapter, Faculty of Law, University of Calcutta; St. Xavier's College, Mumbai; IIM Kozhikode and Ramnarain Ruia Autonomous College, Mumbai on various themes surrounding socio-political concepts and principles. In all a total of 667 students participated in the events and gave the events an average rating of 3.84/4.

The latest **Campus Talk** was conducted with Ramnarain Ruia Autonomous College, Mumbai, in February 2021. The speaker,

Dr Parth J Shah, President, Centre for Civil Society, discussed the concepts of political democracy and economic democracy. He then explored the difference between actors in the political market compared to actors in the economic market. Parth also discussed various types of electoral systems and the different results of all of them. He left the participants with the question, what kind of system works best? **Feedback** for the talk indicated a successful introduction to the idea of democracy, its structures, and the discontents associated with all of them. Many of the students participated in other programs offered by CCS and two of them have recently joined the CCS team as full-time employees. This is a big win for the Centre for Civil Society and its efforts towards inspiring young people to take on leadership roles in the policy space.

The poster is for an event titled "DEMOCRACY AND ITS DISCONTENTS" featuring Dr. Parth J. Shah as the speaker. It includes logos for Indian Liberals, Friedrich Naumann Foundation, Centre for Civil Society, and Ramnarain Ruia Autonomous College. The event is scheduled for 27 FEB 2021 from 4:00-5:00 PM IST. A "REGISTER NOW" button is prominently displayed at the bottom.

Indian Liberals | FRIEDRICH NAUMANN FOUNDATION | Centre for CIVIL SOCIETY | Explore • Experience • Excel

# DEMOCRACY AND ITS DISCONTENTS

**SPEAKER**

**Dr. Parth J. Shah**  
President,  
Centre for Civil Society

27 FEB 2021 | 4:00-5:00 PM IST

**REGISTER NOW**

## Pizza, Policy, etc.

Talking Policy with Journalist Change-Makers: Pizza, Policy, etc. In July 2020, CCS conducted its first virtual policy dialogue with journalists on the rights and livelihoods of street vendors. Led by Prashant Narang, Associate Director - Research, CCS and Jayana Bedi, Associate - Research, Centre for Civil Society, the discussion was based on the findings of CCS' [Progress Report on Implementing the Street Vendors Act](#). Eleven journalists from leading media houses participated in this discussion.

The poster features the logos of the Centre for Civil Society (top left) and Azadi Ka Amrit Mahotsav (top right). The title 'Pizza, Policy, Etc' is in an orange rounded rectangle, followed by 'on' and the main title 'Rozi-Roti Ka Haq' in large blue font, with the subtitle 'Protecting Vendor's Livelihood' below it. The topic is 'Discussing SVANidhi and Gaps in Implementation of the Street Vendors Act'. Three speakers are listed: Prashant Narang (SPEAKER, Centre for Civil Society), Jayana Bedi (SPEAKER, Centre for Civil Society), and Avinash Chandra (MODERATOR, Editor, Azadi). The date and time are '04 JULY | SATURDAY | 4 PM - 5 PM | ZOOM'. The poster is decorated with pizza icons and speech bubbles.

Centre for CIVIL SOCIETY  
Social Change Through Public Policy

Azadi  
आज़ादी  
www.azadi.in

Pizza, Policy, Etc

on

# Rozi-Roti Ka Haq

Protecting Vendor's Livelihood

Discussing SVANidhi and Gaps in Implementation of the Street Vendors Act

**SPEAKER**  
Prashant Narang  
Centre for Civil Society

**SPEAKER**  
Jayana Bedi  
Centre for Civil Society

**MODERATOR**  
Avinash Chandra  
Editor, Azadi

SAVE THE DATE

04 JULY | SATURDAY | 4 PM - 5 PM | ZOOM

Discussing Policy with Journalists & Change Makers

## BR Shenoy Memorial Lecture 2020

In December 2020, in collaboration with ERC Trust, CCS organised the **BR Shenoy Memorial Lecture 2020**. Attended by 84 participants, in the lecture, Dr Bibek Debroy, Chairman - Economic Advisory Council to the Prime Minister, discussed 'The Roots of Reform: Prof BR Shenoy and the Economic Ideas that Changed India'. This lecture was a part of the annual BR Shenoy Memorial Lecture Series, which aims to memorialise Prof Shenoy's ideas and policies.

Centre for CIVIL SOCIETY  
Social Change through Public Policy

ERC  
Ideas for a market economy

ccs.in | erc.org.in

PRESENT  
**BR SHENOY  
MEMORIAL LECTURE 2020**

**THE ROOTS OF REFORM  
PROF. BR SHENOY AND  
THE ECONOMIC IDEAS  
THAT CHANGED INDIA**

**SPEAKER**

**DR BIBEK DEBROY**  
CHAIRMAN,  
ECONOMIC ADVISORY COUNCIL  
TO THE PRIME MINISTER (EAC-PM)

10 DEC 2020 | 5:30 PM IST

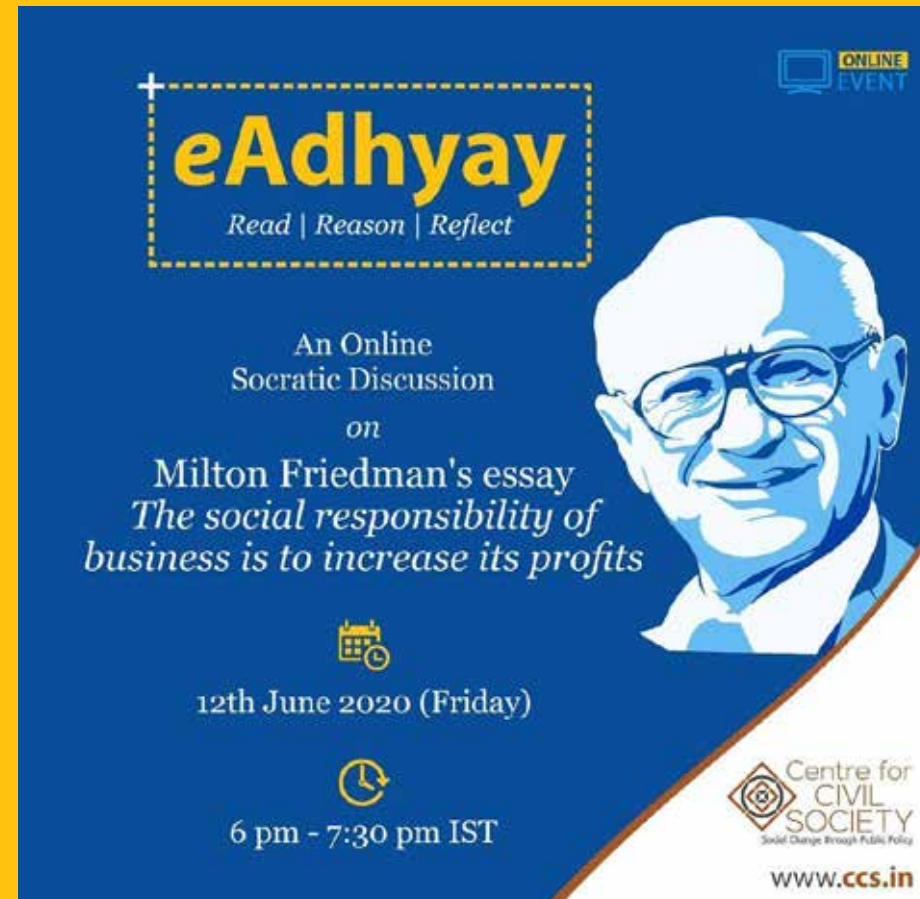
f LIVE Cisco webex



## eAdhyay - Online Socratic Discussions

In 2020, CCS conducted 14 eAdhyays, its virtual Socratic discussions. More than 210 people participated in these online sessions. Through the eAdhyays, CCS hosted discussions on pertinent and contemporary challenges, including those on the role of technology and entrepreneurship in environment conservation, the idea of protectionism, the questions of overpopulation, and business's social responsibility to increase its profits.

In each of these sessions we discussed the works and ideas of famous economists, political thinkers, politicians, business leaders, inventors and scholars. Diving deep into these concepts allows for an all round understanding of the world around us. Many of the participants were introduced to several new economic and political concepts through these engagements and conversations with experts and senior fellows from CCS.



The poster is for an eAdhyay online event. It features a blue background with a white dashed box containing the word 'eAdhyay' in a large, bold, white font. Below it, the tagline 'Read | Reason | Reflect' is written in a smaller white font. To the right of the text is a stylized, high-contrast portrait of Milton Friedman wearing glasses. The text 'An Online Socratic Discussion on Milton Friedman's essay The social responsibility of business is to increase its profits' is centered below the portrait. At the bottom, there are two icons: a calendar icon followed by the date '12th June 2020 (Friday)' and a clock icon followed by the time '6 pm - 7:30 pm IST'. In the top right corner, there is a small icon of a computer monitor with the text 'ONLINE EVENT'. In the bottom right corner, there is the logo for the Centre for Civil Society, which includes a diamond-shaped icon and the text 'Centre for CIVIL SOCIETY Social Change through Public Policy' and the website 'www.ccs.in'.

ONLINE EVENT

# eAdhyay

Read | Reason | Reflect

An Online Socratic Discussion  
on  
Milton Friedman's essay  
*The social responsibility of  
business is to increase its profits*

12th June 2020 (Friday)

6 pm - 7:30 pm IST

Centre for CIVIL SOCIETY  
Social Change through Public Policy  
www.ccs.in

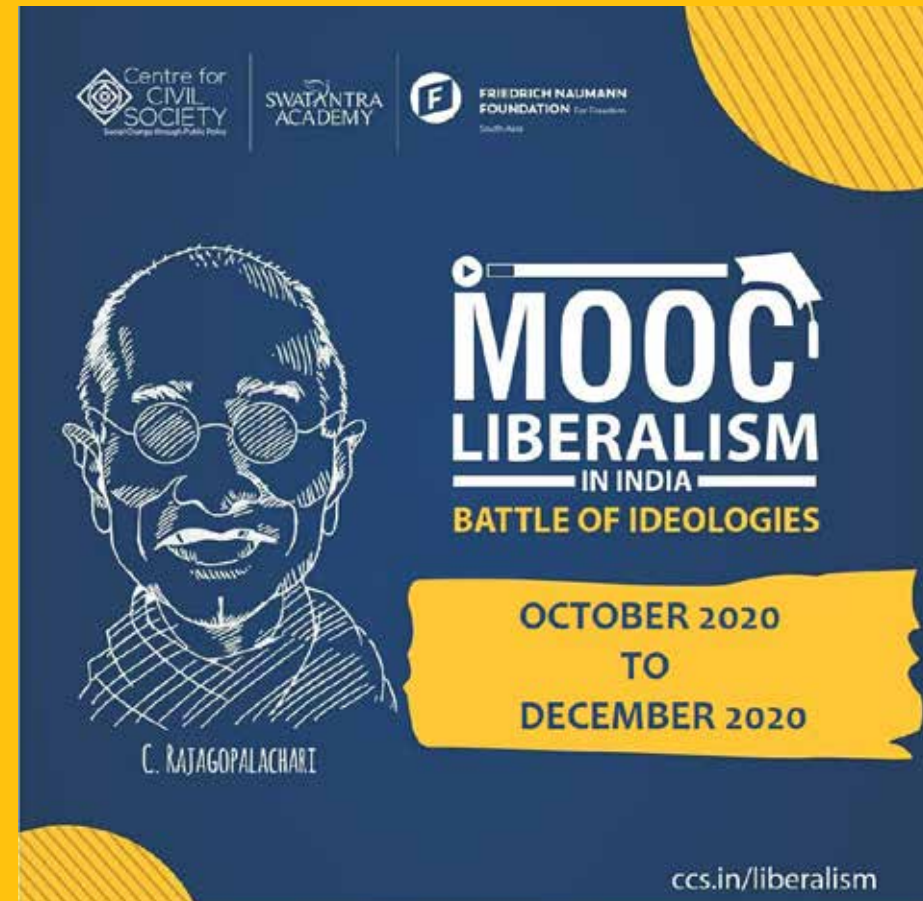
## SO Basically - Explainer Video Series

CS produced 10 explainer videos on topics of social relevance in 2020. Started in 2019, 'SO Basically' is an informative and explanatory video series that aims at providing an intriguing breakdown of issues related to poverty, education, environment, public policy and technology. In 2020-21, the series included explainer videos on **problems faced by street vendors due to the pandemic**, **the National Education Policy**, **Terracotta Environmentalism**, among other topics. The series reached 6227 people in 2020-21 and aims to further increase its audience in the coming year.



## MOOC - Education Policy & Liberalism

In October 2020, CCS launched a new Massive Online Open Course (MOOC) on Liberalism in India in collaboration with the Friedrich Naumann Foundation for Freedom. With 22 students graduating from the first batch, the MOOC aimed to introduce interested learners to the foundations, articulations and manifestations of liberal thought traditions in India. The fourth, fifth and sixth editions of the MOOC on Education policy were rolled out in 2020-21. 204 participants successfully graduated from these multiple batches.



# Snapshot of CCS Programs



14 1097



04 484



10 161



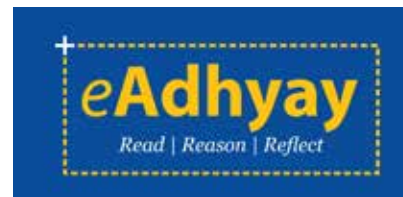
21 648





02 68

Virtual Campus Talks

05 667



14 210+

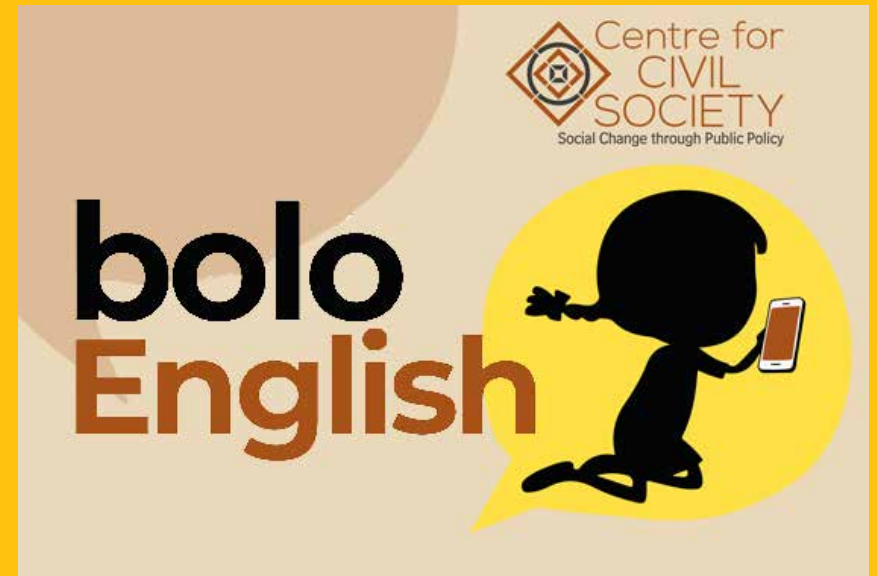
 Number of Programs Held  
 Number of People Reached

# **ORGANISATION WINS**

## Launch of our Bolo English Project

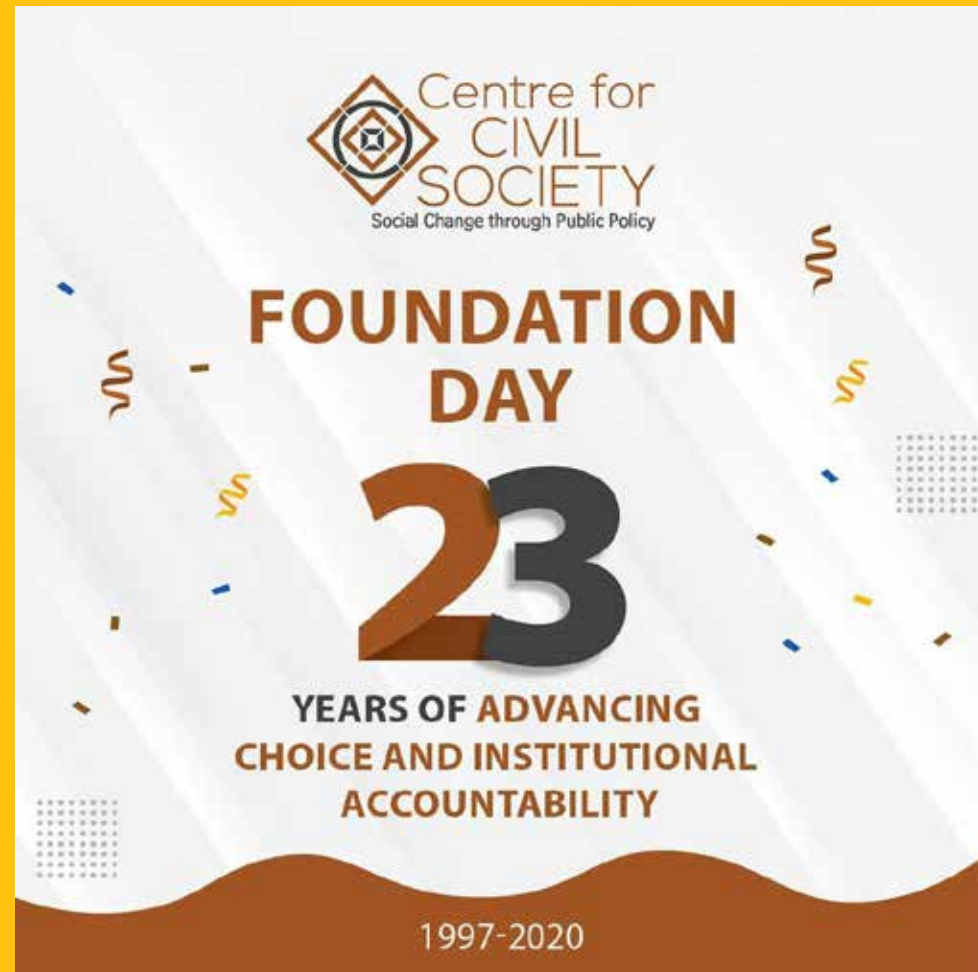
In July 2020, CCS launched the Bolo English project aimed at empowering 1 million children from low-income families by equipping them with English-language skills. It focuses on strengthening participants' vocabulary, listening comprehension and conversation skills. To introduce the project to schools and initiate the process of empanelment, CCS conducted a **project orientation webinar** on 25 July. 95 school leaders from Haryana attended the webinar, along with representatives of the Michael and Susan Dell Foundation, Tamil Nadu Association of Private Schools and representatives of National Independent Schools' Alliance (NISA).

Since its launch, the Bolo English project has reached over 2 lakh children from low-income families, studying in over 130 budget private schools across 5 states in India. Over 1,000 students have completed 1 CEFR (Common European Framework of Reference for Languages) module on the applications and hundreds of students have demonstrated improvement in grammar, vocabulary and conversation skills. Over 50% of the users have retained the applications on their phone after 8 months of activation, which is an achievement in the context of EdTech initiatives directed towards low income families.



## CCS Turns 23!

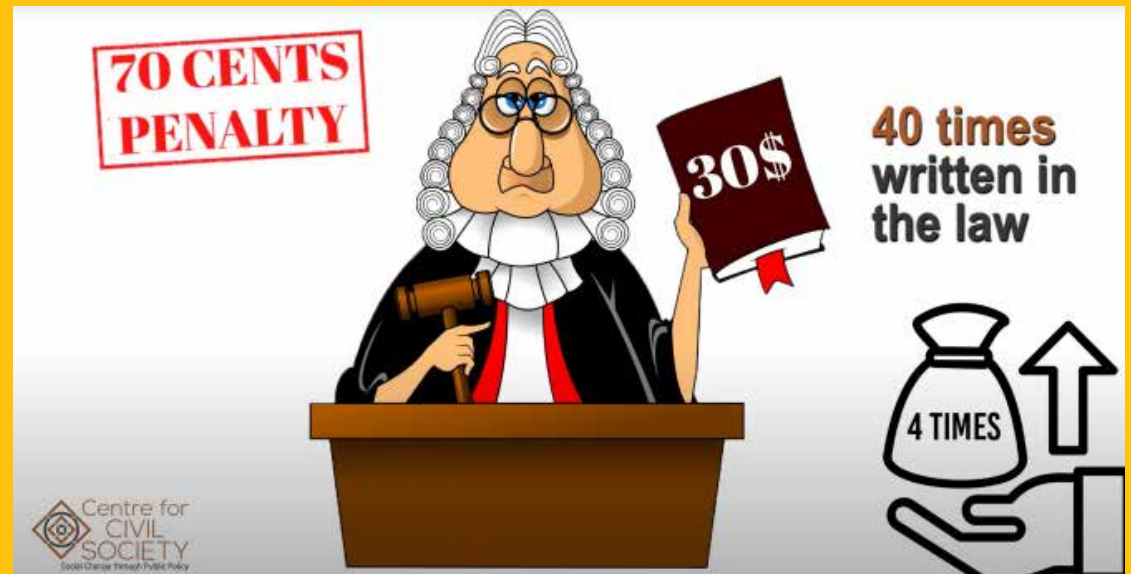
On 15th August 2020, CCS celebrated 23 years of advancing social change through public policy! CCS was joined by Nadir Godrej, Managing Director, Godrej Industries; Dr Jayprakash Narayan, Centre for Civil Society Board Member, Former Bureaucrat and Founder, Foundation for Democratic Reforms, who spoke on the *essence of liberalism*; and Linda Whetstone, Chairman, Network for a Free Society, who beautifully *illustrated CCS' journey* in the last 23 years.



# CCS Wins Atlas Network's Asia Think Tank Shark Tank Competition 2020

Centre for Civil Society won the 2020 Asia Think Tank Shark Tank Competition for its 'Lawyers for Liberty' Project, a legal aid campaign designed to empower street vendors to fight against systemic harassment. Instituted by Atlas Network, the Asia Think Tank Shark Tank Competition celebrates credible projects committed to furthering freedom in the region.

For over a decade, CCS has continued to champion the freedom struggle of the poor and marginal entrepreneurs, particularly, the rights and recognition of street vendors in India. After successfully campaigning for the passing of a federal act for the legal recognition and protection of street vendors, CCS continues to track, measure and further its successful implementation across states.





# Organisation Strategy Planning Exercise

Through January - February 2021, the team members and governance team leaders at Centre for Civil Society completed the organisational strategic planning process. Rainer Heufers, Executive Director - Center for Indonesian Policy Studies and Managing Director - SIAP Solutions Pvt. Ltd, acted as the facilitator for the entire activity. He conducted sessions for management committee members, members of the senior management and CCS employees. The organisational planning focused on developing strategic objectives to be achieved through our activities by 2023. The planning has allowed different teams to align their activities and resources based on the strategic goals set. The Destiny Forum conducted in February as part of the exercise allowed each team member to create individual goals they want to achieve as part of the organisation. The planning exercise came to a close with a symbolic signing ceremony at CCS Accord 2020-21, with each member taking a pledge.



# **INSTITUTION WINS**

# Indian School of Public Policy



## Virtual Convocation - Class of 2020

The Indian School of Public Policy (ISPP) organised a virtual convocation for its first cohort on 25 July 2020. Nandan Nilekani, Co-founder, Infosys & Former Chairman, UIDAI, delivered the convocation speech to 56 graduates. The Policy Practitioners Oath was administered by Manish Sisodia, Deputy Chief Minister, Delhi. Dr Shubhashis Gangopadhyay, Dean, ISPP, awarded the graduation certificates. Luis Miranda, Co-founder & Chairman, ISPP and Chairman, Centre for Civil Society, presented the students awards.

The first cohort of 56 policy scholars attended a total of 24 courses and 9 academic workshops. Some of them included: Design Thinking in Public Policy, Impact Evaluation, Business and Government, Political Philosophy of Public Policy, Society and Culture, Antarang Leadership Lab, Structured Problem Solving, and Policy Writing and Communication Lab.

## Commencement - Class of 2021

The orientation for thesecond cohort of 29 scholars was organised between 3 August and 6 August. The Commencement Speaker was Dr Junaid Kamal Ahmad, Country Director, World Bank, India.

## Key highlights of the year

### ISPP - UChicago Partnership

As a part of an ongoing collaboration with the Harris School of Public Policy, University of Chicago, which offers ISPP scholars a certificate in Public Policy and International Development, ISPP organised seven lectures in the academic year. The certificate consists of a series of 10 workshops and lectures, organised by Harris, to be held at ISPP and conducted by faculty, practitioners and other experts associated with the University of Chicago. In 2020, eminent faculty from the University of Chicago such as John Mark Hansen, Katherine Becker, Sowmya Karun and John Burrows, among others, engaged with the scholars.

### 100% Placement - ISPP - Class of 2020

All the students in the founding batch of ISPP, who worked with the career team have been successfully placed in various

organisations. List of recruiters include The Economist, Chief Minister's Good Governance Associates, Dasra, KPMG, SBI Foundation, FICCI, India Development Foundation, among many others.

### Guest Lectures with Industry Experts

We organised 29 guest lectures with industry and domain experts for short sessions with the scholars. Some of the eminent speakers included: Pradeep Nair, Regional Director, Ford Foundation; Rameesh Kailasam, CEO, Indiatech.Org; General Bipin Rawat, Chief of Defence Staff, India among others.

### Tea & Policy Sessions

ISPP organised 40 Tea and Policy sessions (informal engagement series) to empower its scholars into becoming 'industry ready'. Speakers for these sessions included policy professionals like Priti Srivastava, Sr. Vice President, Corporate Affairs, Reliance; Ashish Dhawan, Founder & Chairman, Centre Square Foundation; Ishteyaque Amjad, Vice President, Public Affairs and Communications, Coca Cola India.



## National Independent Schools Alliance (NISA)



A platform for budget private schools (BPS), the National Independent Schools Alliance (NISA), works to improve the quality of education in budget private schools and dismantle policy prejudices against private education in India. This past year, NISA partnered with 1400+ new BPS in Telangana, Rajasthan, Jammu and Kashmir, Uttar Pradesh, Uttarakhand, Andhra Pradesh, Haryana, Delhi, and Punjab to reorient focus on quality improvement.

CCS and NISA organised the first National Micro Innovation Awards in order to identify, encourage, and celebrate the numerous micro solutions and innovations that Budget Private Schools implement towards transforming themselves. A total of 487 projects were submitted by 106 schools from across the country. The top 100 projects were recognised and awarded at two felicitation ceremonies held in December 2020, in Hyderabad and Ambala for reaching out to schools of both Southern and Northern regions respectively. Held in Ambala, the ceremony witnessed two panel discussions on the challenges faced by budget private schools during the pandemic and the Blended Learning Model. The ceremony was graced with the virtual presence of Mr Kanwal Pal Gujjar, Hon'ble Education Minister, Haryana.

# **MEDIA WINS**



# **MEDIA OUTREACH**





**4,198**  
Subscribers

**148,240**  
Total Views



**7,246**  
Followers

**63,00,834**  
Total Reach

**2,63,349**  
Total Impressions



**5,101**  
Followers



**9,029\***  
Followers

**16,75,600**  
Total Impressions



**24,802**  
Followers

**12,55,724**  
Total Impressions

\*As on August 2021

# **FINANCIAL REVIEW**

## M. THOMAS & CO.

Chartered Accountants

40-B, YUSUF SARAI, NEW DELHI-110016.

Tel: 9810064291, 8368616900, 8851529832, 9810063291; E-Mail: mtc64291@yahoo.co.in

### FORM NO.10B

[See rule 17B]

#### Audit Report under Section 12A(b) of the Income-tax Act, 1961 in the case of Charitable or Religious Trusts or Institutions

We have examined the Balance Sheet of CENTRE FOR CIVIL SOCIETY, NEW DELHI, PAN AAATC1889P as at 31st March 2021 and the Income and Expenditure Account for the year ended on that date which are in agreement with the Books of Account maintained by the said Institution.

We have obtained all the information and explanations which to best of our knowledge and belief were necessary for the purpose of the audit. In our opinion, proper Books of Accounts have been kept by the Head Office and the Branch of the above named Institution visited by us so far as appears from our examination of the Books, subject to the comments given below:

NIL.

In our opinion and to the best of our information, and according to information given to us, the said Accounts give a true and fair view-

(i) In the case of Balance Sheet, of the state of affairs of the above named Institution as at 31-03-2021,

and

(ii) In the case of Income & Expenditure A/c, of the SURPLUS of its Accounting Year ending on 31-03-2021.

The prescribed particulars are annexed hereto.

Place: **New Delhi**

Date: **10-12-2021**

For M. THOMAS & CO.  
Chartered Accountants  
Firm Registration No: 004408S

*R. Murali*

R. MURALI (Partner)  
Membership No. 80972  
UDIN: 21080972AAAABY5897



## INCOME & EXPENDITURE A/C FOR THE YEAR ENDED 31-03-2021

PARTICULARS	CURRENT YEAR	PREVIOUS YEAR
<b>INCOME</b>		
Local Contributions & Grants (Local)	44,636,955.00	29,690,438.00
Foreign Contributions (FC)	29,261,086.00	52,565,452.00
Bank Interest (Local)	2,539,087.00	2,887,826.00
Bank Interest (FC)	1,081,421.96	897,057.04
Fees from Activities (Local)	431,331.48	1,586,749.00
Interest on TDS Refund (Local)	17,630.50	15,006.40
Miscellaneous Income (Local)	5.50	-
<b>TOTAL</b>	<b>77,967,517.44</b>	<b>87,642,528.44</b>
<b>EXPENDITURE</b>		
FC Expenses as per Schedule	31,721,593.87	30,719,814.05
Local Expenses as per Schedule	23,975,602.09	45,797,955.53
Depreciation	500,248.34	655,463.49
<b>TOTAL</b>	<b>56,197,444.30</b>	<b>77,173,233.07</b>
<b>EXCESS OF INCOME OVER EXPENDITURE</b>	<b>21,770,073.14</b>	<b>10,469,295.37</b>

As per our Report of even date  
For M. THOMAS & CO.  
Chartered Accountants



(R. MURALI) Partner  
New Delhi, 10th December 2021



  
(PARTH SHAH)  
PRESIDENT



## BALANCE SHEET AS AT 31-03-2021

BALANCE SHEET AS AT 31-03-2021

LIABILITIES	CURRENT YEAR		PREVIOUS YEAR	
	AMOUNT	TOTAL	AMOUNT	TOTAL
<b>CAPITAL FUND</b>				
Balance B/f	62,732,066.31		49,230,867.94	
Transfer from Income & Expenditure A/c	21,770,073.14		10,469,295.37	
Transfer from Reserve Fund u/s 11(2)	1,135,000.00		4,160,000.00	
Transfer to Reserve Fund u/s 11(2)	(11,748,000.00)		(1,135,000.00)	
Old Obsolete Assets Written Off	(170,651.00)		-	
Security Deposit Jessica P Dialani written off	(10,000.00)		-	
Previous Year Adjustments	-	73,708,488.45	6,903.00	62,732,066.31
<b>CORPUS FUND</b>				
Balance B/f	2,000,000.00		2,000,000.00	
Additions for the year	0.00	2,000,000.00	0.00	2,000,000.00
<b>RESERVE FUND U/S 11(2)</b>				
Balance B/f	1,135,000.00		4,160,000.00	
Additions for the year	11,748,000.00		1,135,000.00	
Utilisations during the year Trfd. to Capital Fi	(1,135,000.00)	11,748,000.00	(4,160,000.00)	1,135,000.00
<b>DEPRECIATION FUND</b>				
Balance B/f	4,860,692.55		4,205,229.06	
Depreciation released on Assets Written off	(2,027,658.00)		-	
Depreciation for the year	500,248.34		655,463.49	
Depreciation Released	0.00	3,333,282.89	0.00	4,860,692.55
<b>CURRENT LIABILITIES</b>				
TDS Payable	534,148.00	534,148.00	631,733.00	631,733.00
<b>TOTAL</b>		<b>91,323,919.34</b>		<b>71,359,491.86</b>

*R. Murali*

(R. MURALI)  
AUDITOR



*Parth Shah*

(PARTH SHAH)  
PRESIDENT



BALANCE SHEET AS AT 31-03-2021

\*2\*

ASSETS	CURRENT YEAR		PREVIOUS YEAR	
	AMOUNT	TOTAL	AMOUNT	TOTAL
<b>FIXED ASSETS</b>				
As per schedule at Cost		5,603,573.00		7,801,882.00
<b>CURRENT ASSETS</b>				
Bank Fixed Deposits	42,510,648.22		31,295,401.11	
Bank Balances	40,857,440.75		29,892,111.10	
Interest Accrued on Bank Fixed Deposits	1,181,917.07		1,122,849.14	
TDS Refundable as per Schedule	852,144.65		859,451.84	
Advance for Expenses as per Schedule	172,971.65		143,881.67	
Security Deposits	106,000.00		110,000.00	
Cash Balances	24,214.00		40,573.00	
Other Current Assets	15,010.00	85,720,346.34	93,342.00	63,557,609.86
<b>TOTAL</b>		<b>91,323,919.34</b>		<b>71,359,491.86</b>

As per our Report of even date  
For M. THOMAS & CO.  
Chartered Accountants

*R. Murali*

(R. MURALI) Partner  
New Delhi, 10th December 2021



*Parth Shah*

(PARTH SHAH)  
PRESIDENT



# OUR TEAM

## Team

### CEO



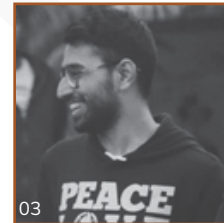
Lakshmi Sampath Goyal  
Chief Executive Officer



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02



03



04



05



06

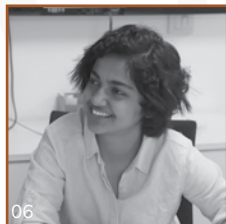
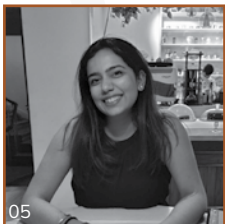


07

### Academy

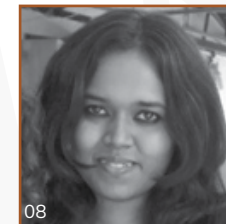
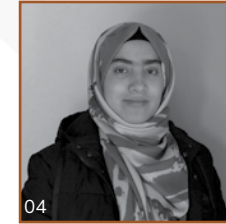
1. **Aastha Narang** - Associate, Programs
2. **Avi Krish Bedi** - Associate, Programs
3. **Mohd. Anas Khan** - Project Associate - Mumbai, Programs
4. **Rohan Jolly** - Associate, Marketing & Outreach
5. **Sidhartha Tiberwal** - Associate, Programs
6. **Sourya Banerjee** - Project Associate - Hyderabad
7. **Yazad Jal** - Director

## Team



### Bolo English

1. **Anil Mauriya** - Associate, Student & Teacher Engagement
2. **Mehek Rastogi** - Head of Operations
3. **Rohan Joshi** - Project Head, Training Program
4. **Sagar Malhotra** - Associate, Student & Teacher Engagement
5. **Simran Gulati** - Associate - Communications and Outreach Training
6. **Upasana Ray** - Associate, Data Analysis & Communications



### Communications

1. **Ayushi Jain**- Senior Associate - Video Editor
2. **Ranjit Bhushan** - Consultant
3. **Ravi Kumar Yadav** - Associate - Graphics Design
4. **Salma Masood** - Associate - Video Editor
5. **Sneha Pokhriyal** - Associate - Digital Marketing
6. **Sudhanshu Neema** - Manager
7. **Swati Singh** - Associate Digital Communication
8. **Swati Rao** - Assistant Manager



## Team



### Development

1. **Bhakti Patil** - Manager
2. **Himanshu Dhingra** - Executive Assistant
3. **Rajashi Banerjee** - Associate
4. **Sanjana Anand** - Associate



### Operations and Finance

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2. **Bhupinder Singh** - Manager, Operations
3. **Govind Kashyap** - Office Associate, Operations
4. **Rajesh Kumar** - Associate, Finance
5. **Shashi Kant Rai** - Assistant Manager, Operations
6. **Shubham Prajapati** - Associate, Finance
7. **Shanthi L** - Chief Finance Officer

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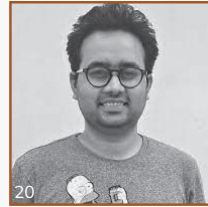
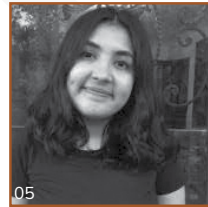
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3. **Jayana Bedi** - Associate
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6. **Prashant Narang** - Associate Director
7. **Simranjyot Kaur** - Junior Associate (Legal)
8. **Tarini Sudhakar** - Associate

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**Thomas Antony** - Assistant Manager

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5. **Maitreyi Menon** - Learning Associate
6. **Manu Sakunia** - Manager, Outreach & Admissions
7. **Neha Mehta** - Head, Outreach and Admissions
8. **Ram Kamesh JV** - Senior Manager, Placements and Career Opportunity
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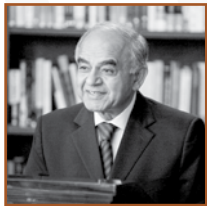
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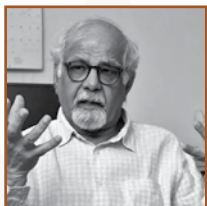
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